



More than thirty-nine years have passed since the North Carolina Coastal Federation formed in 1982. Each year, our programs and projects build on the accomplishments of previous years. As a result, our capacity to protect and restore our coast continually expands. Along the way, tens of thousands of wonderful and talented people, civic organizations, and government agencies from all walks of life have helped us accomplish our work. These partnerships consistently provide new insights and ideas that improve how the Federation works and adapts, and that gives us greater capacity to safeguard and improve our coastal communities—both human and natural.

As you will see from our program and budget performance presented in this annual report, we made significant progress again in 2021 on each of our goals. It was also nice to begin to emerge from the virtually imposed world of COVID, and to get back to more in-person programming including our wonderful Pelican Awards Celebration last August. As an organization that depends on convening and working together with ever-expanding and diverse circles of people, we thrive on engaging and interacting directly with as many people as possible each year.

This past year's work leaves me in awe and inspired about the big things we can still accomplish going forward. Thank you for making our work possible, and for your continued support.

Todd Miller

Todd Miller, Executive Director

OUR MISSION *The North Carolina Coastal Federation empowers coastal residents and visitors from all walks of life to protect and restore the water quality and critically important natural habitats of the North Carolina coast.*

Expanded Programming

The Federation continues to grow and expand our programs on the coast:

The Nature-based Stormwater Strategies Action Plan launched in partnership with The Pew Charitable Trusts to reduce flooding, protect water quality and improve resiliency.

The New Removal of Derelict and Abandoned Vessels program launched in 2021 and removed 74 vessels from coastal waters.

The Center for Coastal Protection and Restoration's living shoreline and nature trails were completed. Plans include an education facility, county park, and future home of the Federation.

The North Carolina Oyster Trail launched in 2021 highlighting more than 50 restaurants, seafood markets, oyster farms, educational facilities, arts centers and other destinations.

CoastalReview.Org released special coverage, "Paths to Resilience", in partnership with the Pulitzer Center, and won nine awards from the N.C. Press Association.

The Sentinel Landscapes Pilot Project launched in partnership with the U.S. Dept. of Defense to develop resilience and climate adaptation programs in eastern N.C.

Summary of Major Accomplishments

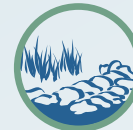
The North Carolina Coastal Federation provides leadership on the coast through education, advocacy and restoration of habitat and water quality. In 2021, we:



Restored over 5 acres of oyster reef



Restored nearly 3,000 acres of wetlands



Restored nearly a mile of living shorelines



Infiltrated over 3 million gallons of stormwater runoff



Cleaned up 420 tons of marine debris



Recycled 4,000 bushels of oyster shells into reefs



Directed over \$4.6 million to the coastal economy



Removed 74 abandoned vessels from waterways



Reached over 681,000 readers and won 9 awards through CoastalReview.Org



Held 15 public workshops, forums, and informational events



Engaged 3,167 people through presentations, volunteer opportunities, and events



Educated thousands of students through in-person and virtual programs





Revenue & Expenses

Full audited financials for the year ending December 31, 2021 are available at www.nccoast.org or upon request.

Capital Campaign: \$2,049,718

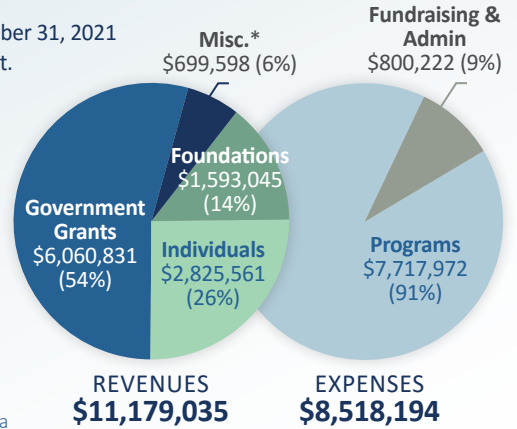
Revenues raised through a capital campaign in support of the new Center for Coastal Protection and Restoration.

Support to the Community: \$5,489,727

Direct expenses, provided primarily by competitive federal and state grants, spent in the local economy to fulfill our 2021 goals and benchmarks restoring coastal habitats and water quality.



Eight consecutive years of the highest level, reflecting a dedication to financial efficiency and transparency that less than 7% of American charities achieve.



*Miscellaneous includes rental income, interest income, donation/sale of fixed assets, specialty license plate revenues, net from events, & gift shop.

Thank You to Our Major Supporters

We are grateful to every member and supporter who helps protect and restore our beautiful coast. Special thanks to the following who gave at recognition levels in 2021:

- | | | | | |
|----------------------------------|-------------------------------------|-----------------------------------------------------------|----------------------------------------------|----------------------------------------------------------|
| Debra & Owen Andrews | Olivia Britton Holding | Pat Rowlett | Boeckman Family Foundation | National Oceanic and Atmospheric Administration |
| John & Sandra Atkins | Kathryn B. Howd | Kelly & Don Sankey | Bosch Community Fund | Natural Resources Conservation Service |
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| Rachael Carlyle | Marcia Kaye Lyerly | Ranse Stokes | Eddie and Jo Allison Smith Family Foundation | Restoration Systems, LLC |
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| Ken Hoffman | | | Grace Jones Richardson Trust | |

North Carolina Coastal Federation

Working Together for a Healthy Coast

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